



University of Washington  
Arctic Governance Task Force



Ottawa Fact-Finding Mission  
30 January - 5 February 2011



# University of Washington

Henry M. Jackson School of International Studies

SIS 495 A – Arctic Governance Task Force

Faculty:

Nadine Fabbi, Canadian Studies Center

Vincent Gallucci, School of Aquatic and Fishery Sciences

## **Ottawa Fact-Finding Mission**

January 30th – February 5th 2011

Trip Report

Editor: Zeina Hamed



**Canadian Studies Center**  
Henry M. Jackson School of International Studies  
University of Washington

Photography by Kim Selling | Cover photo by Nadine Fabbi



## The Members of the Arctic Governance Task Force give great thanks to the following organizations:

Foreign Affairs and International Trade Canada, the Canadian and Global Studies Title VI grants, International Education Programs Service, U.S. Department of Education, the Hellmann Fund for Innovation and Excellence, the Maxwell M. and Julia Fisher Endowment, The International Studies Program Discretionary Fund, the Henry M. Jackson School of International Studies, the Wilburforce Foundation: Seattle, and the Makivik Corporation.

## The Task Force would also like to extend a special thank you to:

Nadine Fabbi and Vincent Gallucci, for their tireless efforts in organizing the Ottawa trip;

Donat Savoie, President, Arctic and Circumpolar Affairs Consulting Firm, for serving as the advisor to the trip;

Luke Henderson, Foreign Affairs and International Trade Canada, for his efforts in organizing our visit at DFAIT;

Cecilia Sithembile Silundika, Indian and Northern Affairs Canada, for organizing our meetings with her colleagues at INAC;

Sophie Thériault, University of Ottawa, for organizing the symposium at her institution;

And last, but not least, thank you to every office, organization, and individual who took time from their busy schedule to meet with us and share their knowledge of the Arctic.



Hello! Bonjour! Qanuippit!

Each year, students from the University of Washington's Henry M. Jackson School of International Studies participate in a senior capstone project called Task Force. For more than 25 years, the program has been a part of the undergraduate International Studies curriculum, and has proved to be a rewarding and insightful experience for the students involved.

Jackson School students are divided into Task Force sections, each comprised of ten to fifteen students. Each group is faced with a contemporary (oftentimes global) issue and led by faculty with an expertise in the subject area. Most students become experts on a specific aspect of the topic and are led by student editors who are responsible for revising and synthesizing the document as a whole. Students integrate extensive research with intensive amounts of writing in order to formulate a final Task Force policy report, which addresses the group's recommendations to rectify (or develop) the matter at hand.

Our Task Force, led by Professors Nadine Fabbi and Vincent Gallucci, focused on the rapidly emerging issue of Arctic Governance. Due to the dramatic effects of global climate change, the Circumpolar North is undergoing a transformation resulting in a critical need for effective ways to govern the region and garnering vast international attention in recent years. For students of international studies, the Arctic provides an opportunity to be on the cutting edge of current foreign policy issues.

In order to supplement our research, the Arctic Governance Task Force team (which included two students from the Inuit region of Nunavik, Québec) had the great fortune of traveling to Canada's capital city, Ottawa, to meet with scientists, lawyers, Foreign Affairs Canada, Inuit Organizations, foreign embassies and other experts on the topic. Traveling to Ottawa as a Task Force team was an incredible experience that provided us with invaluable knowledge, exposure to the Canadian/Inuit culture and ultimately brought us together as a group. All in all, our week in Ottawa was an experience that will undoubtedly stand out as one of the most amazing of our undergraduate academic careers.

This report is an account of the people we met, places we visited and knowledge we gained during our week in Ottawa. I hope that I am able to deliver a glimpse into our incredible experience. Perhaps through our work, you will gain an interest in the future of the Arctic, which will continue to be on the forefront of global politics in years to come.

Thank you! Merci! Nakurmiik!

*Zeina Hamed*

Editor, Ottawa Report



# Ottawa Schedule

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## **Sunday, January 30th**

Parliament of Canada – tour  
Meeting with Claude Bachand

## **Monday, January 31st**

University of Ottawa  
Makivik Corporation

## **Tuesday, February 1st**

Russian Embassy  
Embassy of Iceland  
European Union Delegation to Canada

*Inuit Tapiriit Kanatami, 40th Anniversary Celebration Gala*

## **Wednesday, February 2nd**

Foreign Affairs and International Trade Canada  
United States Embassy

## **Thursday, February 3rd**

Danish Embassy  
Indian and Northern Affairs Canada

## **Friday, February 4th**

Royal Norwegian Embassy  
Inuit Tapiriit Kanatami  
Inuit Circumpolar Council

*Task Force Ottawa Reception and Student Presentation*

## **Saturday, February 5th**

Meeting with Terry Fenge



# Ottawa Hosts

## **Departments/Organizations/Embassies**

Arctic and Circumpolar Affairs Consulting Firm

Center of Geopolitical Studies, l'Université  
du Québec à Montréal

Civil Law Section, University of Ottawa

Embassy of Iceland, Ottawa

European Union Delegation to Canada

Foreign Affairs and International Trade Canada

Indian and Northern Affairs Canada

Inuit Circumpolar Council (Canada), Ottawa

Inuit Tapiriit Kanatami, Canada

Makivik Corporation, Nunavik, Montréal

Royal Danish Embassy, Ottawa

Royal Norwegian Embassy, Ottawa

Russian Embassy, Ottawa

United States Embassy, Ottawa

University of Ottawa



# Ottawa Hosts

## Speakers/Hosts/Coordinators

**Jean-François Arteau**, Legal Counsel and Executive Assistant to the President of Makivik Corporation, Nunavik

**Evgeny A. Avdoshin**, Third Secretary, Russian Embassy, Ottawa

**Claude Bachand**, Député de la circonscription de Saint-Jean Porte-parole du Bloc Québécois, matière de Défense nationale

**Matthew Berry**, Senior Policy Officer, Foreign Affairs and International Trade Canada

**Catherine Boucher**, Deputy Director, Foreign Affairs and International Trade Canada

**Peter Fawcett**, Deputy Director, Foreign Affairs and International Trade Canada

**Terry Fenge**, Independent Consultant on Aboriginal, Environmental, Northern and Circumpolar Issues, Ottawa

**Harald Finkler**, Director, Circumpolar Liaison Directorate, Indian and Northern Affairs Canada

**Robert Fortin**, Director, International Polar Year International Polar Year, Indian and Northern Affairs Canada

**Giovanni Di Girolamo**, First Counselor and Head of Political and Public Affairs Section, European Union Delegation to Canada

**Sébastien Grammond**, Dean of the Faculty of Law, Civil Law Section, University of Ottawa

**Udloriak Hanson**, Special Advisor to the President, Inuit Tapiriit Kanatami, Ottawa

**Luke Henderson**, Program Manager, North American, Foreign Affairs and International Trade Canada

**Stephen Hendrie**, Director of Communications, Inuit Tapiriit Kanatami, Ottawa

**Jakob Henningsen**, Counsellor and Deputy Head of Mission, Royal Danish Embassy, Ottawa

**Kari Hoel**, First Secretary, Royal Norwegian Embassy, Ottawa



# Ottawa Hosts

## Speakers/Hosts/Coordinators

**Eric Hopkins**, Senior Environmental Policy Analyst, Indian and Northern Affairs Canada

**Doug Klassen**, Senior Policy Analyst, Inuit Relations Secretariat, Indian and Northern Affairs Canada

**John Kozij**, Assistant Director General, Indian and Northern Affairs Canada

**Danielle Labonté**, Acting Assistant Deputy Minister, Indian and Northern Affairs Canada

**Danielle Leclair**, Parliamentary Assistant, Bloc Québécois

**Bud Locklear**, Energy and Environment Specialist, United States Embassy, Ottawa

**Ghislain Otis**, Professor and Canada Chair, Legal Diversity and Indigenous Peoples, University of Ottawa

**Joël Plouffe**, Research Fellow, Center of Geopolitical Studies, l'Université du Québec à Montréal

**Chester Reimer**, Consultant, Inuit Circumpolar Council (Canada), Ottawa

**Donat Savoie**, Inuit, Arctic, Circumpolar Affairs, Ottawa

**Cecilia Sithembile Silundika**, Circumpolar Analyst, Indian and Northern Affairs Canada

**Jo Sletbak**, Minister Counsellor, Royal Norwegian Embassy, Ottawa

**Keith Smith**, Director, Indian and Northern Affairs Canada

**Sophie Thériault**, Civil Law, Faculty of Law, University of Ottawa

**Sigridur Anna Thordardottir**, Ambassador, Embassy of Iceland, Ottawa

**Rick Upton**, Senior Policy Specialist, Indian and Northern Affairs Canada

**Marja Verloop**, Counselor for Energy and Environment, United States Embassy, Ottawa

**Michael Westlake**, Environmental Analyst, Indian and Northern Affairs Canada



# Parliament of Canada Tour

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*Task Force students on the first official trek in Ottawa's snow to the Parliament*

Our very first excursion brought us to the Canadian Parliament Building. What a beautiful place! Led by a charismatic tour guide (an Ottawa native), we were shown each and every room in the building whilst receiving a history lesson on Canada's governmental structure. We learned about the significance of the building's incredible architecture and became acquainted with the country's "Westminster-style" Parliamentary Democracy – a concept that was new to us Americans!



# Claude Bachand, Bloc Québécois

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Député de la circonscription de Saint-Jean Porte-parole du Bloc Québécois, matière de  
Défense nationale and  
Danielle Leclair, Parliamentary Assistant



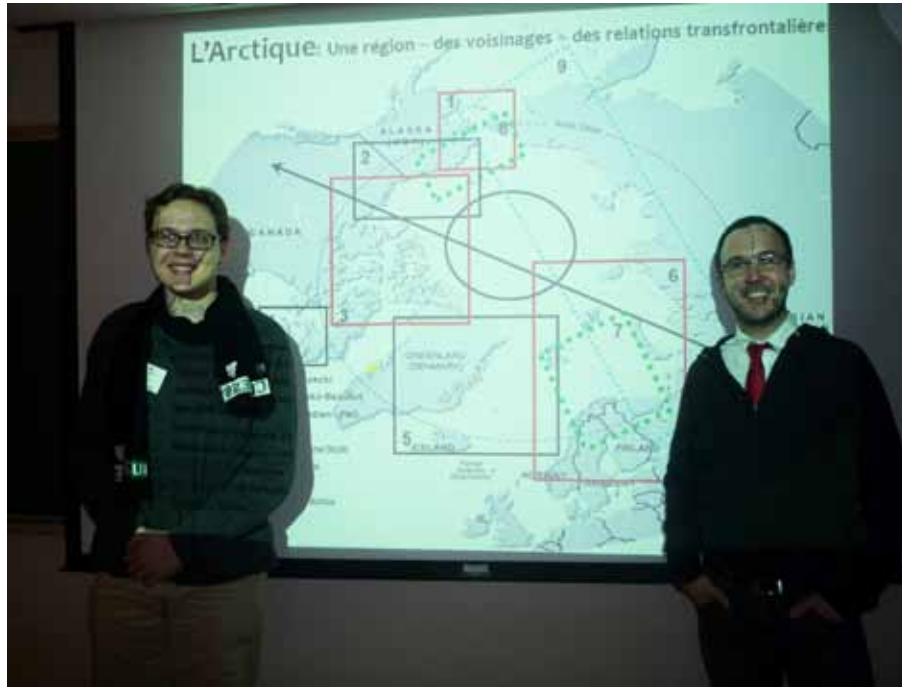
*Task Force group prepares for the meeting in the Westin's Birch Room*

During our first afternoon in Ottawa, we welcomed Monsieur Claude Bachand for our first official meeting. As a member of the Bloc Québécois as well as the National Defense critic for the Bloc, he was able to provide excellent insight into the Canadian/Québécois stance regarding Arctic governance and Inuit rights. Accompanied by his Parliamentary Assistant, Danielle Leclair, Bachand spent almost two hours with us, and provided thoughtful explanations to our broad set of questions. We discussed everything from security to human rights to caribou meat! The team was exceptionally grateful for our time with Bachand, since he was heading out of town (following our meeting) to Washington, D.C. We were humbled that he made time to meet with us during his Sunday afternoon.



# University of Ottawa

Sophie Thériault, Faculty of Law  
Dean Sébastien Grammond, Dean of the Faculty of Law  
Professor Ghislain Otis, Canada Chair on Legal Diversity and Indigenous Peoples  
Joël Plouffe, Research Fellow, Center for Geopolitical Studies,  
l'Université du Québec à Montréal



*Task Force Student Griffith Couser poses with Arctic expert Joël Plouffe*

Early Monday morning, we visited the University of Ottawa campus where we were welcomed by our gracious host, legal Professor Sophie Thériault, who gave us an introduction to the study of indigenous self governance in the Arctic. Next, Monsieur Sébastien Grammond (Dean of the faculty of law) spoke about the concept of legal pluralism in establishing a public/ethnic governmental system in the region. Professor Ghislain Otis, the Canada Chair on Legal Diversity and Indigenous Peoples, highlighted the integral concept of transition in establishing modern governance structures during his presentation. Lastly, Geopolitical scholar Joël Plouffe spoke about the growing amount of interest in Arctic governance on the global front. Plouffe also accompanied us for the rest of the afternoon and proved to be a wonderful resource to supplement our Arctic knowledge! é



# Makivik Corporation

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Jean-François Arteau, Legal Counsel and Executive Assistant to the President of Makivik  
Donat Savoie, Inuit, Arctic and Circumpolar Affairs



*Kitty Gordon, Makivik Corporation, thanks Jean- François Arteau & Donat Savoie  
for their presentation*

When we returned to the Westin Hotel, we were introduced to Jean-François Arteau and Donat Savoie. The Makivik Corporation protects the rights and interests of the Inuit through bolstering economic, social and political development in the region. Arteau and Savoie came prepared with an extensive presentation, which provided a general background of the Nunavik community and its indigenous peoples. As if they hadn't contributed enough to our Task Force project, the two gentlemen gifted us with a book including aerial views of the Nunavik region. Merci Beaucoup!



# Russian Embassy

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Evgeny A. Avdoshin, Third Secretary



*Task Force students Victoria Choe and John Bryan receive a gift from Evgeny Avdoshin*

On Tuesday, we made the long trek to the Russian Embassy where we met with the Embassy's Third Secretary, Evgeny A. Avdoshin. While there, we discussed many important topics through the lens of the Russian perspective. Evgeny shared with us the main priority for Russia in the Arctic, which is social and economic development in the region. He also mentioned the current debate concerning the delineation of the continental shelf at the Lomonosov Ridge, which is discussed in our policy report. At the end of our visit, we were given agendas (pictured above) as a gift, which included additional information on Russia-Canada relations and Arctic cooperation. Overall, our first embassy visit was a great success!



# Embassy of Iceland

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Sigríður Anna Thórdardóttir, Icelandic Ambassador to Canada



*Task Force student host, Ahnalee Herke, and others with the Icelandic Ambassador*

After the Russian Embassy, we made our way to the Icelandic Embassy to meet with Sigríður Anna Thórdardóttir, the Icelandic Ambassador to Canada. During our visit, we became more familiar with Iceland's inherent connection to the Arctic region. Ambassador Thórdardóttir explained that, due to the country's heavy dependence on farming and fishing for livelihood, the future of the Arctic region will have a profound influence on the development of Iceland. She also educated us on Iceland's eleven principles of Arctic governance – the first being, to secure Iceland's position as a "coastal state". Finally, we were able to become more familiar with Iceland's commitment to sustainable energy. We learned that over 80% of the country's energy used is renewable. Our time at the Icelandic Embassy was lovely, complete with a wonderful spread of muffins and juices – something we never refused!



# European Union Delegation to Canada

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Giovanni Di Girolamo, First Counselor & Head of Political and Public Affairs Section



*Task Force students take notes during Mr. Di Girolamo's presentation on behalf of the EU Delegation*

Our visit to the European Union Delegation to Canada was memorable, to say the least. Before our meeting began, we all enjoyed getting situated in front of our favorite country's name plates, all the while using the microphones to talk to each other from across the room! We met with Giovanni Di Girolamo, the First Counselor and Head of Political and Public Affairs Section. He went over six main reasons why the EU should be involved in Arctic Policy, pointing out that the organization already contributes to the Council and to the Barents cooperation frameworks.



# Inuit Tapiriit Kanatami Gala

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President Mary Simon

Guest of Honour: Michaëlle Jean, former Governor General of Canada



*Task Force Students and Nadine Fabbi pose with Michaëlle Jean during the Gala*

On Tuesday night, our task force group was fortunate to attend Inuit Tapiriit Kanatami's "A Taste of the Arctic" 40th Anniversary Celebration Gala. At the event, which was held at the Great Hall of the National Gallery of Canada, we indulged in native Inuit delicatessens, gained exposure to Inuit sealskin clothing and mingled with dignitaries in celebration of Inuit culture and Identity. The

Right Honorable Michaëlle Jean delivered a keynote address and ITK's president Mary Simon spoke as well; both of whom the students were fortunate to meet! The 2011 Task Force on Arctic Governance will never forget such an experience, which was afforded to us through a grant from the Hellman Fund for Innovation and Excellence.



# Inuit Tapiriit Kanatami Gala

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## Student Reflections

*"Attending the gala was truly the highlight of my trip. Not only was I able to gain exposure to Inuit culture but I was also able to meet Canadian government officials, NGO organizers, Inuit politicians and others who greatly contributed to my understanding of the issues surrounding the Arctic." –Jennifer Grosman*

*"The sights and sounds of the night left me with an otherworldly impression; one of heritage, of courage, and warmth of good company." –John Bryan*

*"The opportunity to attend ITK's 40th Anniversary celebratory gala was truly amazing. It was a wonderful way for each one of us to experience Inuit culture, fashion, and food!" –Lauren Hruska*

*"I found the Gala to be a great display of Inuit pride for their culture and traditions, affirming their place as a proud people in Canada. Along with the entertainment, the speeches promoting Inuit life were very inspiring, especially those by Mary Simon and Michaëlle Jean. I thoroughly enjoyed chatting with a variety of interesting people in attendance while munching on delicious Inuit food." –Griffith Couser*

*"Meeting Mary Simon and gaining exposure to Inuit culture was a unique educational opportunity which is so much more valuable than any article I could have read on the subject." –Ahnalee Herke*

*"Leading up to the event, I knew it would be a special opportunity to mingle and mix with professionals and leaders both within and outside of the Canadian Inuit Community, but what I did not know was how successful I would be in engaging with these people." –Scott Halliday*



# Department of Foreign Affairs & International Trade Canada

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Luke Henderson - Host, Program Manager, International Academic Relations Division  
Peter Fawcett, Deputy Director, U.S. Relations, North America Policy and Relations Division  
Catherine Boucher, Deputy Director, Oceans and Environmental Law Division  
Matthew Berry, Senior Policy Officer, Circumpolar and Aboriginal Affairs Division



*Task Force group poses with DFAIT presenters on a map of the Circumpolar North*

After waking up to a powerful and historic winter snow storm (dubbed the 2011 Groundhog Day Blizzard by the media), we made our way to the Department of Foreign Affairs and International Trade. Welcomed by Mr. Luke Henderson – who was instrumental in carrying out the visit – we had the chance to meet with three speakers. Our first was Peter Fawcett, Deputy Director of North America Policy and Relation Division. Fawcett is an expert in his field and was able to answer many of our questions regarding the relationship between US and Canada, security issues in the North and other Arctic issues. Second, we spoke with Matt Berry, who provided an extensive presentation outlining the principles of Canada's Arctic Foreign Policy. Lastly, attorney Catherine Boucher – Deputy Director of oceans and environmental law at DFAIT – spoke with us about the juxtaposition of legal issues with Arctic sovereignty.



# United States Embassy

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Marja Verloop, Counselor for Energy and Environment  
Bud Locklear, Energy and Environment Specialist



*Students Colleen Kennedy, Lauren Hruska & Zeina Hamed wait outside US Embassy*

On Wednesday afternoon, we got a little taste of home at the United States Embassy. What an experience that was! After passing through security – a feat in itself – we met with Marja Verloop who is the Counselor for Energy and Environment and her colleague, Bud Locklear – Energy and Environment Specialist. Both speakers had immense knowledge to share with us – regarding sovereignty, multilateral agreements and the US's chief concerns in the region. Bud and Marja provided a comprehensive background of US policy towards the Arctic region and welcomed our questions during the rest of our session. From this conversation, we became more familiarized with our current administration's attitude toward Arctic governance – assisted by their oftentimes “frank” style of speaking. The US Embassy helped us to realize the issues with multilateral governance and left many of us with a fresh perspective on the issue.



# Danish Embassy

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Jakob Henningsen, Counsellor and Deputy Head of Mission



*Task Force Student Host, Kelsey Barrett, thanks Henningsen after his presentation*

On Thursday morning, we journeyed to the Danish Embassy to meet with Jakob Henningsen – the Counselor and Deputy Head of the mission on Arctic governance. He provided an overview of the Danish outlook on issues facing the North. Henningsen touched on a widely known issue in the Arctic – Hans Island. This tiny geographical area (a mere 1.3 square kilometers) with a fascinating history is currently under dispute between Canada and Denmark. Additionally, Henningsen outlined three major initiatives to respond to the region's rapid changes: increased stewardship, avoidance of militarization and sound exploitation of resources. The Danish Embassy's main objective is for the Arctic states to cooperate peacefully in order to find joint solutions for challenges being faced in the region.



# Indian & Northern Affairs Canada

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Cecilia Sithembile Silundika, Host, Circumpolar Analyst

Danielle Labonté, Keith Smith, John Kozij, Rick Upton, Eric Hopkins, Harald Finkler, Michael Westlake, Robert Fortin, Doug Klassen and Henry Kudluk



*Editing Team Kelsey Barrett and Scott Halliday during INAC's presentation*

At Indian and Northern Affairs Canada, we were able to meet with an array of Arctic experts, who delivered a multi-faceted and comprehensive presentation on efforts to improve the economic and social well-being of northern people and communities in the Arctic. Assistant Director General, John Kozij opened with a brief overview of "Canada's Northern Strategy" followed by a presentation of the INAC's mandate, delivered by the organization's director, Keith Smith. Rick Upton, Senior Policy Specialist on Natural Resources and the Environment, spoke to us about resource development in the region. Similarly, Environmental Analyst Michael Westlake elaborated on the human dimension of climate change. Environmental Policy Analyst, Eric Hopkins, spoke about the implications of resource development and its impact on Arctic development. Harald Finkler, director of the circumpolar liaison directorate shed light on multilateral/bilateral Arctic cooperation, through the eyes of INAC. Lastly, Robert Fortin, Director of the International Polar Year, spoke to us about the program's recent initiatives. Also, Doug Klassen and Henry Kudluk, Inuit Relations Secretariats, discussed the first national Inuit education strategy. The visit was hosted by Circumpolar Analyst, Cecilia Sithembile Silundika.



# Royal Norwegian Embassy

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Kari Hoel, First Secretary  
Jo Sletbak, Minister Counselor



*Task Force Team and Presenters demonstrating “High North, Low Tension!”*

At the Royal Norwegian Embassy, we met with First Secretary Kari Hoel and Minister Counselor Jo Sletbak. Throughout the presentation, Sletbak reiterated the notion “High North, Low Tension” – a perspective that encapsulates the Norwegian outlook towards the situation in the Arctic. Hoel and Sletbak also offered an opinion towards the idea of a strengthened Arctic Council through “assuring cooperation, not confrontation.” We spent a great deal of time discussing Norway’s primary indigenous group, the Sami peoples. Both presenters felt that, through institutions such as the Sami Parliament (which was created to give advice to the Norwegian Parliament regarding indigenous rights), Norway can promote indigenous involvement in Arctic decision-making.



# Inuit Tapiriit Kanatami

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Udloriak Hanson, Special Advisor to the President  
Stephen Hendrie, Director of Communications



*Vincent Gallucci looks on as Udloriak Hanson answers questions from Kitty Gordon*

At the Inuit Tapiriit Kanatami offices, we had the opportunity to meet with Special Advisor to the President, Udloriak Hanson and Director of Communications, Stephen Hendrie. Hanson described ITK as having the unique mandate to represent the Inuit of Canada at the national level, and has done so for the past 40 years. Since a few students focused on issues involving human rights of the indigenous Arctic peoples, it was quite interesting to meet with the organization. In its 40th year, Hanson said that ITK is in its “post land claims era”. Thus, through land claims agreements, the indigenous peoples of these regions become members of the board and therefore the Inuit voice is strengthened. The presenters touched on many topics including health, security, sovereignty, education, professionalism, etc. We ended on an exciting note with Hendrie, who led a game of Inuit Knowledge Trivia – complete with ITK t-shirts and hats as prizes!



# Inuit Circumpolar Council

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Chester Reimer, ICC Consultant



*Task Force group with Chester Reimer after his insightful presentation*

At the Inuit Circumpolar Council offices, we had the chance to speak with Chester Reimer, ICC consultant. We began with a discussion of the Arctic Council. Regarding the opinion of the ICC, Reimer explained that the organization agrees that a “restructuring” of the Arctic Council is needed, but it must be done in a gradual way. As far as observers to the Council, Reimer explained that the ICC is in favor of new “players” that can contribute in a constructive way. Therefore, the question must be asked “is this organization helpful in supporting the Inuit way of life?” All in all, as a group we felt much more knowledgeable about the current state of indigenous involvement in Arctic governance efforts after our second and final meeting with an Inuit organization.



# Terry Fenge

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Independent Consultant on Aboriginal, Environmental, Northern and Circumpolar Issues



*Task Force Student, John Bryan, takes notes during our final presentation in Ottawa*

On our last morning in Ottawa, the trip's final presentation came from Terry Fenge, Independent Consultant on Aboriginal, Environmental, Northern, and Circumpolar issues. Due to his vast experience and widespread knowledge, Fenge was able to elaborate on many of our questions in a small amount of time. He gave us an inside account regarding the inner workings of the Arctic Council – even explaining the physical logistics of Council meetings! Further, Fenge shared his perspective regarding the history and future role of the Arctic Council – which he hopes will be restructured in the coming years. Fenge also spoke to us about the individual's capacity to make a political difference. Through his work with Canadian Inuit Activist, Sheila Watt-Cloutier, Fenge's confidence in the ability of small groups to make change has been significantly strengthened. We were happy to spend our last hours in Ottawa with Terry Fenge, whose amount of Arctic knowledge undoubtedly impressed the group as a whole.



# The Members of the 2011 Arctic Governance Task Force

## Task Force Instructors:

Nadine Fabbi, Canadian Studies Center: Her research focuses on Canadian Inuit political mobilization in the Arctic region - both geopolitical self-determination and emerging strategies in educational policy.

Vincent Gallucci, School of Aquatic and Fishery Sciences: He is focusing on the management of fishery resources in developing countries and upon coldwater fisheries in the Bering/Arctic seas.

## Expert Evaluator:

Julia Gourley, Senior Arctic Official of the United States/U.S. Representative to the Arctic Council: Handles the State Department's Arctic portfolio covering the wide range of U.S. foreign policy interests in the Arctic.

## Task Force Students

**Kelsey Barrett**, Editor: In addition to editing the full report, her interest focused on governance of the Arctic region. Throughout her research, she wanted to see what institutional arrangements of rules or laws could be devised to incentivize individuals and groups towards productive, cooperative and mutually beneficial ends.

**Scott Halliday**, Editor: In addition to editing the full report, his interest was to explore how the intersection between Arctic governance, indigenous rights, and climate change contributes to the determinants of health for people living in the Arctic Region.

**Colleen Kennedy**, Advisory Editor: In addition to her role as Advisory Editor, she researched the possibilities, benefits, and consequences of the Arctic Council accepting the European Union as a permanent observer.

**Zeina Hamed**, Ottawa Editor: In addition to her role as Ottawa Editor, she focused on the background/current uses of the Northwest Passage. In doing so, she helped to formulate recommendations, which will ultimately develop the legal status of the Passage.

**Victoria Choe**, Coordinator: In addition to her role as Task Force Coordinator, her research focused on the debate regarding the delineation of the continental shelf, specifically in the Lomonosov Ridge.



**John Bryan:** Focused on the effects of climate change and increased economic activity in the Arctic environment. To do so, he looked at some specific case studies in Svalbard, Norway and the Barrents Sea in order to better understand challenges that face the health of the Arctic ecosystem.

**Monica Chahary:** Her research revolves predominately around the idea of food security and how it relates to cultural integrity and sovereignty for the indigenous peoples of the Arctic region.

**Griffith Couser:** His chapter focused on security issues in the Arctic region. Primarily, he examined how military assets can be used to promote greater cooperation between nations, and aid in essential functions like disaster response and search and rescue, among others.

**Kitty Gordon:** Communications Director at Makivik Corporation: Her research focused on the concept of *sovereignty* and its different meanings. As a member of the Inuit population, she shed light on the importance of Arctic sovereignty to the future of their community.

**Jennifer Grosman:** Along with John, she focused on the arena of natural resource development in the region. She examined the relationship between environmental commitments and natural resource activity.

**Ahnalee Herke:** Her research focused on commercial maritime activity and shipping in the Arctic. In particular, she examined how governance in the Arctic will affect shipping and what cooperative measures the Arctic nations and international organizations are taking to provide an adequate regulatory framework for maritime activity.

**Lauren Hruska:** Working with Zeina, she focused on the future role of the Northwest Passage. She researched global implications of the significantly shorter sea route that connects the Atlantic and Pacific oceans. She formulated recommendations in terms of what Canada and the United States' roles will be in order to protect the fragile Arctic ecosystem and the Arctic indigenous population, which are affected by a potentially navigable Northwest Passage.

**Lisa Koperqualuk:** Advisor at Makivik Corporation: Currently, she is completing her Master's Degree in Anthropology. As a contribution to the Task Force report, her research focused on education in the Arctic and bringing recognition of *maqaittiuniq* (Inuit hunters, fishers and trappers) as a recognized profession.



**Dominic Maltais:** Being a French-Canadian, she focused her research on Québec and its initiatives in terms of cooperation with Inuit and Cree communities.

**Kelly Miller:** She focused her research on the development of land claims agreements as a promising model of resource co-management, community-based governance, and sovereignty-sharing structures in the Arctic.

**Kim Selling:** Due to her fascination with cultural misappropriation and the impact of local sovereignty, she focused on the public education and health sectors of the Arctic region. In doing so, she looked at how communities could be better served by their government.



"My experiences conducting field research in Ottawa as a part of our Arctic Task force were incredible and invaluable. I have never before had the opportunity to visit so many embassies and speak with diplomats and dignitaries about important, contemporary issues. The information I was able to gather concerning shipping and maritime activities in the Arctic gave my paper what I consider to be the appropriate scope, depth, and perspective it would not have otherwise had. More importantly, our visits in Ottawa have given me a more enlightened, hopeful, and realistic direction regarding my personal aspirations and professional development. Put simply, it opened my eyes to opportunities I didn't previously realize were available to me and for that I am very grateful."

-Ahna Herke

"Our week-long spell of engaging with leaders, experts, and ambassadors in a formal, professional atmosphere about a subject that - two months ago - I knew nothing about was both frightening and exhilarating. By the end of the week, I had forgotten my mere undergraduate status - and had accepted my role of investigative researcher."

-John Bryan

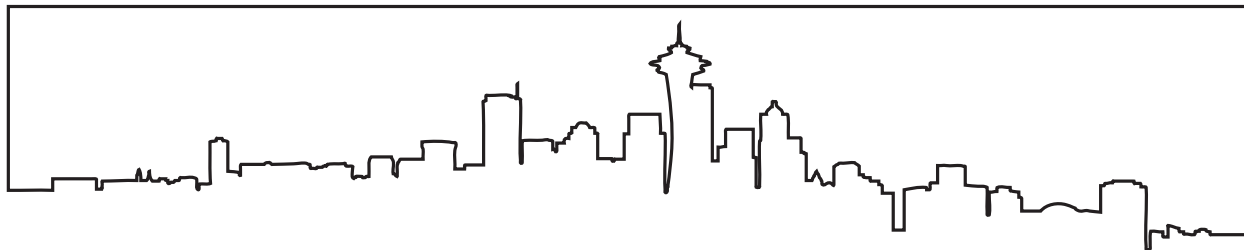
"My time in Task Force, and more specifically our fact-finding mission to Ottawa, has been the highlight of my undergraduate career. It was motivating to be able to meet with top policy experts as an undergraduate student and to have in-depth discussions on such a contemporary world issue. I felt that my voice was incredibly valued in each of these discussions. Overall, I believe it really allowed me to take my research for this report much farther than I thought possible."

-Colleen Kennedy

"The Ottawa trip for the Arctic Task Force was a priceless experience. As I spent a week in Ottawa, I strengthened my understanding of Canada and its governance in the Arctic region, but most importantly the deeply rooted traditions of the Inuit peoples in the Arctic. As a researcher, this trip was essential for me to understand what is being done on the political level, but also at the grassroots level - where policies affect real people living in the Arctic region."

-Victoria Choe





*Task Force group stands in front of an elaborate snow castle outside the University of Ottawa*



*(From Left to Right)*

Bottom Row - Jennifer Grosman (UW), Kitty Gordon (Makivik), Monica Chahary (UW), Kim Selling (UW), Dominic Maltais (UW), Colleen Kennedy (UW), Zeina Hamed (UW), Lisa Koperqualuk (Makivik), Nadine Fabbi (UW Instructor), Scott Halliday (UW), Vincent Gallucci (UW Instructor)  
 Top Row - Kelsey Barrett (UW), John Bryan (UW), Victoria Choe (UW), Kelly Miller (UW), Lauren Hruska (UW), Ahnalee Herke (UW), Griffith Couser (UW)  
*Also Pictured -Sophie Thériault and Joël Plouffe*

